

BOARD OF DIRECTORS



Mr Ooi Sang Kuang
Chairman

Independent director

Mr Ooi was first appointed to the Board on 21 February 2012 and last re-elected as a Director on 28 April 2015. He assumed the role of Chairman on 1 September 2014. Mr Ooi was Special Advisor in Bank Negara Malaysia (BNM) until he retired on 31 December 2011. Prior to this, he was Deputy Governor and Member of the Board of Directors of Bank Negara Malaysia, from 2002 to 2010. Age 68.

Current Directorships (and Appointments)

OCBC Bank (Malaysia) Berhad, Chairman • OCBC Al-Amin Bank Berhad, Chairman • OCBC Management Services Pte Ltd, Director • OCBC Wing Hang Bank Ltd, Director • Cagamas Berhad, Chairman • Cagamas Holdings Berhad, Chairman • Cagamas MBS Berhad, Chairman • Cagamas SRP Berhad, Chairman • Xeraya Capital Labuan Ltd, Chairman • Xeraya Capital Sdn Bhd, Chairman • Target Value Fund, Director • Financial Services Talent Council, Council Member

Directorships (and Appointments) for the past 3 years

Cagamas MGP Berhad, Chairman • Malaysian Electronic Clearing Corporation Sendirian Berhad, Chairman • Great Eastern Capital (Malaysia) Sendirian Berhad, Director • Great Eastern Life Assurance (Malaysia) Berhad, Director • Overseas Assurance Corporation (Malaysia) Berhad, Director

Academic and Professional Qualifications

Bachelor of Economics (Honours), University of Malaya
Master of Arts (Development Finance), Boston University, USA
Fellow Member of the Asian Institute of Chartered Bankers

OCBC Board Committees Served On

Chairman, Executive Committee
Member, Nominating Committee
Member, Remuneration Committee
Member, Risk Management Committee

Length of Service as a Director

4 years 1 month



Dr Cheong Choong Kong

Non-executive and non-independent director

Dr Cheong was first appointed to the Board on 1 July 1999 and last re-appointed as a Director on 28 April 2015. He was Chairman from 1 July 2003 to 31 August 2014 and Vice Chairman from 26 March 2002 to 30 June 2003. Dr Cheong has a wealth of experience with 11 years at the helm in OCBC as well as 29 years in Singapore Airlines Ltd, where he was Deputy Chairman and Chief Executive Officer before retiring. Age 74.

Current Directorships (and Appointments)

Great Eastern Holdings Ltd*, Director • OCBC Wing Hang Bank Ltd, Director • NCSS Volunteer Resource Committee, Member • Movement for the Intellectually Disabled of Singapore, Patron
** Listed company*

Directorships (and Appointments) for the past 3 years

OCBC Management Services Pte Ltd, Director • The Overseas Assurance Corporation Ltd, Director

Academic and Professional Qualifications

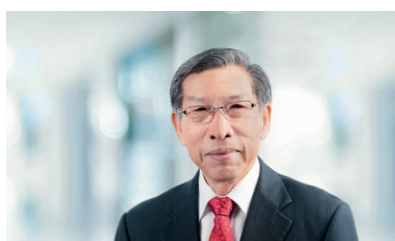
Bachelor of Science (First Class Honours in Mathematics) and (Honorary) Doctor of the University from University of Adelaide
Master of Science and PhD in Mathematics and (Honorary) Doctor of Science, Australian National University, Canberra

OCBC Board Committee Served On

Nil

Length of Service as a Director

16 years 9 months



Mr Lai Teck Poh

Independent director

Mr Lai was first appointed to the Board on 1 June 2010 and last re-appointed as a Director on 28 April 2015. He served more than 20 years in OCBC Bank in several senior capacities, including Head of Corporate Banking, Head of Information Technology & Central Operations and Head of Risk Management. He was Head, Group Audit prior to retiring in April 2010. Before joining OCBC Bank, he was Managing Director of Citicorp Investment Bank Singapore Ltd and had served stints with Citibank N.A. in Jakarta, New York and London. Age 71.

Current Directorships (and Appointments)

AV Jennings Ltd*, Director • OCBC Al-Amin Bank Berhad, Director • OCBC Bank (Malaysia) Berhad, Director • PT Bank OCBC NISP Tbk*, Commissioner
** Listed companies*

Directorships (and Appointments) for the past 3 years

WBL Corporation Ltd, Director

Academic and Professional Qualifications

Bachelor of Arts (Honours), University of Singapore

OCBC Board Committees Served On

Chairman, Risk Management Committee
Member, Audit Committee
Member, Nominating Committee

Length of Service as a Director

5 years 10 months



Dr Lee Tih Shih

Non-executive and non-independent director

Dr Lee was first appointed to the Board on 4 April 2003 and last re-elected as a Director on 28 April 2015. He is presently an Associate Professor at the Duke-NUS Graduate Medical School in Singapore. He has previously served in senior positions at both OCBC Bank and the Monetary Authority of Singapore. Age 52.

Current Directorships (and Appointments)

Lee Foundation, Singapore, Director • Selat (Pte) Ltd, Director • Singapore Investments (Pte) Ltd, Director • Duke-NUS Graduate Medical School (Singapore), Employee

Directorships (and Appointments) for the past 3 years

Nil

Academic and Professional Qualifications

MBA with Distinction, Imperial College, London
MD and PhD, Yale University, New Haven
Fellow, Royal College of Physicians of Edinburgh

OCBC Board Committees Served On

Member, Executive Committee
Member, Nominating Committee

Length of Service as a Director

13 years



Ms Christina Ong

Independent director

Ms Christina Ong was appointed to the Board on 15 February 2016. She is a Partner of Allen & Gledhill LLP as well as the Co-Head of its Financial Services Department. Ms Ong is a lawyer and she provides corporate and corporate regulatory and compliance advice, particularly to listed companies. Her areas of practice include banking and securities. Age 64.

Current Directorships (and Appointments)

Allen & Gledhill LLP, Partner • Eastern Development Pte Ltd, Director • Eastern Development Holdings Pte Ltd, Director • SIA Engineering Company Ltd*, Director • Singapore Telecommunications Ltd*, Director • Trailblazer Foundation Ltd, Director • Catalyst Advisory Panel, Member • Singapore Tourism Board, Board Member

**Listed companies*

Directorships (and Appointments) for the past 3 years

Nil

Academic and Professional Qualifications

Bachelor of Laws (Second Upper Class Honours), University of Singapore
Member, Law Society of Singapore
Member, International Bar Association

OCBC Board Committee Served On

Nil

Length of Service as a Director

2 months



Mr Quah Wee Ghee

Independent director

Mr Quah was first appointed to the Board on 9 January 2012 and last re-elected as a Director on 28 April 2015. He was the Chairman of the Government of Singapore Investment Corporation (GIC)'s India and Natural Resources Business Groups and Advisor to the GIC's Executive Committee. He was also the Managing Director and President of GIC Asset Management Pte Ltd from 2007 to 2011. Age 55.

Current Directorships (and Appointments)

Avanda LLP Singapore, Partner/ Managing Member • Avanda Investment Management Pte Ltd, Director • Bank of Singapore Ltd, Director • Cypress Holdings Pte Ltd, Director • EDBI Pte Ltd, Director • Grand Alpine Enterprise Ltd, Director • The Great Eastern Life Assurance Co Ltd, Director • The Overseas Assurance Corporation Ltd, Director • Ministry of Health Holdings Pte Ltd | Investment Committee, Chairman | Evaluation Committee, Member • Wah Hin & Company (Pte) Ltd, Investment Committee, Advisor

Directorships (and Appointments) for the past 3 years

Government of Singapore Investment Corporation Pte Ltd, Investment Board, Chairman • Singapore Exchange Ltd, Director • Singapore Labour Foundation, Director • SLF Strategic Advisers Pte Ltd, Director • Singapore University of Technology and Design, Board of Trustees, Member

Academic and Professional Qualifications

Bachelor of Engineering (Civil), National University of Singapore
Chartered Financial Analyst
Alumni Member of the Stanford Graduate Business School

OCBC Board Committees Served On

Member, Executive Committee
Member, Remuneration Committee
Member, Risk Management Committee

Length of Service as a Director

4 years 3 months

BOARD OF DIRECTORS



Mr Pramukti Surjandaja

Non-executive and non-independent director

Mr Pramukti was first appointed to the Board on 1 June 2005 and last re-elected as a Director on 25 April 2013. He has been with PT Bank OCBC NISP Tbk for 23 years, holding key positions, including President Director, and is presently President Commissioner of the bank. Age 53.

Current Directorships (and Appointments)

PT Bank OCBC NISP Tbk*, President Commissioner • Indonesian Overseas Alumni, Board of Executives, Chairman • PT Bio Laborindo Makmur Sejahtera, Commissioner • SBR Capital Ltd, Director • Insead, Southeast Asia, Council Member • Parahyangan Catholic University, Board of Advisors, Member • Karya Salemba Empat Foundation, Board of Trustees, Member

* Listed company

Directorships (and Appointments) for the past 3 years

President University, Board of Trustees, Member

Academic and Professional Qualifications

Bachelor of Science (Finance & Banking), San Francisco State University
Master of Business Administration (Banking), Golden Gate University, San Francisco
Participant in Special Programs in International Relations, International University of Japan

OCBC Board Committee Served On

Member, Risk Management Committee

Length of Service as a Director

10 years 10 months



Mr Tan Ngiap Joo

Independent director

Mr Tan was appointed to the Board on 2 September 2013 and elected as a Director on 24 April 2014. He had a long career of 37 years as a banker. He spent 20 years in Citibank NA serving in various capacities, including Senior Risk Manager of Citibank Australia and postings overseas prior to joining the OCBC Group in August 1990, where he held senior positions over the years, including Chief Executive of OCBC's Australian operations, and Head, Group Business Banking and was appointed Deputy President in December 2001. He retired in December 2007. Age 70.

Current Directorships (and Appointments)

Banking Computer Services Pte Ltd, Chairman • Mapletree India China Fund Ltd, Investment Committee, Chairman • United Engineers Ltd*, Chairman • BCS Information Systems Pte Ltd, Director • China Fishery Group Ltd*, Director • Mapletree Logistics Trust Management Ltd, Director • OCBC Al-Amin Bank Berhad, Director • OCBC Bank (Malaysia) Berhad, Director

* Listed companies

Directorships (and Appointments) for the past 3 years

Tan Chong International Ltd, Director • Breast Cancer Foundation, Executive Committee, Member

Academic and Professional Qualifications

Bachelor of Arts, University of Western Australia

OCBC Board Committees Served On

Chairman, Audit Committee
Chairman, Nominating Committee
Member, Executive Committee
Member, Remuneration Committee

Length of Service as a Director

2 years 7 months



Dr Teh Kok Peng

Independent director

Dr Teh was first appointed to the Board on 1 August 2011 and last re-elected as a Director on 24 April 2014. He was the President of GIC Special Investments Pte Ltd, the private equity arm of Government of Singapore Investment Corporation Pte Ltd (GIC). Prior to this, he was concurrently Deputy Managing Director of the Monetary Authority of Singapore and Deputy Managing Director of GIC. He began his career at the World Bank under the Young Professionals Program in Washington DC. Age 68.

Current Directorships (and Appointments)

Asia Private Equity Institute, Singapore Management University, Advisory Committee, Chairman • Fullerton Healthcare Group, Advisory Board, Chairman • S Rajaratnam Endowment CLG Ltd, Director • Sembcorp Industries Ltd*, Director • Taikang Life Insurance Co Ltd, China, Director • China International Capital Corporation Ltd, Senior Adviser • Jasper Ridge Partners, Senior Adviser • CM Capital (Palo Alto, California), Board Member and Member of Advisory Board • National University of Singapore | Board of Trustees, Member | Singapore Management Board of the East Asian Institute, Member • The Trilateral Commission, Member

* Listed company

Directorships (and Appointments) for the past 3 years

Ascendas Pte Ltd, Chairman • GIC Special Investments Pte Ltd, Director • Advisory Group of Asia and Pacific Department, International Monetary Fund, Member • Governing Board of Lee Kuan Yew School of Public Policy, Member • Apax Partners, Adviser

Academic and Professional Qualifications

First Class Honours in Economics, La Trobe University, Melbourne
Doctorate in Economics, Nuffield College, Oxford University, England
Advanced Management Program, Harvard Business School

OCBC Board Committees Served On

Member, Audit Committee
Member, Remuneration Committee

Length of Service as a Director

4 years 8 months



Mr Samuel N. Tsien

Group Chief Executive Officer

Executive and non-independent director

Mr Tsien was appointed to the Board on 13 February 2014 and elected as a Director on 24 April 2014. He was appointed Group Chief Executive Officer on 15 April 2012. He joined OCBC Bank in July 2007 as Senior Executive Vice President, managing the Group's corporate and commercial banking business. In 2008, he assumed the position as Global Head of Global Corporate Bank with added responsibilities of overseeing the financial institution and transaction banking businesses. He has 38 years of banking experience. Prior to joining OCBC Bank, he was the President and Chief Executive Officer of China Construction Bank (Asia) when China Construction Bank acquired Bank of America (Asia). From 1995 to 2006, he was President and Chief Executive Officer of Bank of America (Asia), and Asia Consumer and Commercial Banking Group Executive of Bank of America Corporation. Age 61.

Current Directorships (and Appointments)

OCBC Bank (China) Ltd, Chairman • PT Bank OCBC NISP Tbk*, Commissioner • Asean Finance Corporation Ltd, Director • Bank of Singapore Ltd, Director • Dr Goh Keng Swee Scholarship Fund, Director • Great Eastern Holdings Ltd*, Director • Mapletree Investments Pte Ltd, Director • OCBC Al-Amin Bank Berhad, Director • OCBC Bank (Malaysia) Berhad, Director • OCBC Overseas Investments Pte Ltd, Director • OCBC Wing Hang Bank Ltd, Director • Association of Banks in Singapore, Council Member • Singapore Business Federation, Finance & Investment Committee, Council Member • Advisory Board of the Asian Financial Leaders Programme, Member • Advisory Council on Community Relations in Defence (ACCORD) (Employer & Business), Member • Asian Pacific Bankers Club, Member • Financial Sector Tripartite Committee, Member • Malaysia-Singapore Business Council, Member • MAS Financial Centre Advisory Panel, Member • MAS Financial Sector Development Fund Advisory Committee, Member • The f-Next Council of Institute of Banking & Finance, Member

* Listed companies

Directorships (and Appointments) for the past 3 years

Mapletree Commercial Trust Management Ltd, Director • SIB Capital Ltd (in members' voluntary liquidation), Director • The Overseas Assurance Corporation Ltd, Director • ABS Benchmarks Administration Co Pte Ltd, Oversight Committee, Member

Academic and Professional Qualifications

Bachelor of Arts with Honours in Economics, University of California, Los Angeles

OCBC Board Committees Served On

Member, Executive Committee
Member, Risk Management Committee

Length of Service as a Director

2 years 2 months



Mr Wee Joo Yeow

Independent director

Mr Wee was appointed to the Board on 2 January 2014 and elected as a Director on 24 April 2014. He has more than 39 years of corporate banking experience. He was Managing Director & Head of Corporate Banking Singapore with United Overseas Bank Ltd until his retirement in June 2013. Prior to that, he was Executive Vice President & Head of Corporate Banking with Overseas Union Bank Ltd, and Head Credit & Marketing with First National Bank of Chicago (Singapore). Age 68.

Current Directorships (and Appointments)

Frasers Centrepoint Ltd*, Director • Great Eastern Holdings Ltd*, Director • Mapletree Industrial Trust Management Ltd, Director • OCBC Management Services Pte Ltd, Director • PACC Offshore Services Holdings Ltd*, Director • WJY Holdings Pte Ltd, Director • WTT Investments Pte Ltd, Director

* Listed companies

Directorships (and Appointments) for the past 3 years

Orix Leasing Singapore Ltd, Director • Singapore-Bintan Resort Holdings Pte Ltd, Director

Academic and Professional Qualifications

Bachelor of Business Administration (Honours), University of Singapore
Master of Business Administration, New York University, USA

OCBC Board Committees Served On

Chairman, Remuneration Committee
Member, Executive Committee
Member, Nominating Committee
Member, Risk Management Committee

Length of Service as a Director

2 years 3 months